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DDA 76-0384

DDA Rogistry
File January

23 January 1976

MEMORANDUM FOR: Deputy Director for Administration

SUBJECT : Foreign Travel - Office of Training

Jack:

I would like to make a few comments regarding your directive on limiting foreign travel of DDA officers. I fully understand and support your desire to comply with the OMB constraints and in many respects I can see why travel for senior OTR officers fall within them. There is one factor, however, which I want to mention that might suggest a reappraisal of Directorate policy.

You are probably aware of the continuing discussion and interest in certain areas of the DDO of the possibility of taking over operations training. Although there may be a case for this on the ground that operations training is component training, I believe that you and I are persuaded that the job is best done in OTR. I think, however, that we may be vulnerable on one or more points. One is that we have lost some credibility with the DDO at both the management and the instructional level by virtue of our people being too long away from operations officer responsibilities.

of the OTR budget is spent for operational training, I hope you would agree that we should demonstrate to the DDO our up-to-date appreciation of and sensitivity to their interests. In a sense, then, I think that it might be expected that senior DDA officials claiming responsibility for training should have a proper exposure and review of the results of our training on the operational mission abroad. In another sense, I wonder if we can justify what could appear to be the lack of oversight of the product (case officers linguists, etc) of a

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SUBJECT: Foreign Travel - Office of Training, Contd.

dollar effort when a principal agrument against the management of this Office in the operational field is that we are no longer current and that insufficient attention is given to operations training.

Foreign travel is not, of course, the only way to reinforce our position with respect to the DDO. I do think, however, that a positive statement of our intention to inspect the product of our efforts in a foreign setting would help considerably in maintaining our professional position.

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Alfonso Rodriguez Director of Training